

**Town of Carrot River**  
**CONSOLIDATED FINANCIAL STATEMENTS**  
**Year Ended December 31, 2024**

**Town of Carrot River**  
Carrot River, Saskatchewan  
December 31, 2024

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## Management's Responsibility

The municipality's management is responsible for the preparation and presentation of the accompanying financial statements in accordance with Canadian public sector accounting standards (PSAS). The preparation of the statements necessarily includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgments and estimates by management is required.

In discharging its responsibilities for the integrity and fair presentation of the financial statements, management designs and maintains the necessary accounting, budget and other related internal controls to provide reasonable assurance that transactions are appropriately authorized and accurately recorded, that assets are properly accounted for and safeguarded, and that financial records are properly maintained to provide reliable information for the preparation of the financial statements.

The council is composed of elected officials who are not employees of the municipality. The council is responsible for overseeing management in the performance of its financial reporting responsibilities. The council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with external auditors. The council is also responsible for recommending the appointment of the municipality's external auditors.

Baker Tilly SK LLP, an independent firm of chartered professional accountants, is appointed by the council to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the council and management to discuss their audit findings.

  
\_\_\_\_\_  
Mayor

  
\_\_\_\_\_  
Administrator



## Independent Auditors' Report

To the Council  
Town of Carrot River

### *Qualified Opinion*

We have audited the consolidated financial statements of Town of Carrot River, (the municipality), which comprise the consolidated Statement of Financial Position as at December 31, 2024 and the consolidated Statements of Operations, Change in Net Financial Assets and Cash Flow for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion section of our report, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the municipality as at December 31, 2024, and results of its operations and its consolidated cash flow for the year then ended in accordance with Canadian public sector accounting standards.

### *Basis for Qualified Opinion*

CAS 501 requires the auditor to obtain sufficient appropriate audit evidence regarding the existence and condition of inventory. We were unable to observe the counting of physical inventories at year-end, and we were unable to satisfy ourselves by alternative means concerning the inventory quantities held at December 31, 2024, which are not stated in the statement of financial position. As a result of these matters, we are unable to determine the inventory asset that would have been recognized on the current or prior year's statement of financial position, or the impacts on expenses, surplus and accumulated surplus of the current or prior year.

PS 3280 asset retirement obligations requires the municipality to recognize a liability at the reporting date for future costs that the municipality is legally obligated to incur for the retirement of a tangible capital asset. The municipality owns several buildings constructed prior to 1990 that likely contain asbestos and require remediation upon the retirement of the building. A liability has not been recognized for these costs. As insufficient information is available with regards to the extent and expected costs of the likely remediation activities, we are unable to determine the asset retirement obligation liability that would have been recognized on the current or prior year's statement of financial position, or the impacts on expenses, surplus and accumulated surplus of the current or prior year.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the consolidated financial statements section of our report. We are independent of the municipality in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

### *Other Matter*

The consolidated financial statements of Town of Carrot River for the year ended December 31, 2023 were audited by another auditor who expressed an unmodified opinion on those statements on June 18, 2024.

### *Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements*

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the municipality's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the municipality or to cease operations, or has no realistic alternative but to do so.

The Board of Directors is responsible for overseeing the municipality's financial reporting process.



*Auditors' Responsibilities for the Audit of the Consolidated Financial Statements*

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the municipality's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the municipality's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the municipality to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the group to express an opinion on the group consolidated financial statements. We are responsible for the direction, supervision and review of the audit work performed for purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**Baker Tilly SK LLP**

*Baker Tilly SK LLP*

Yorkton, SK  
September 17, 2025

**Town of Carrot River**  
Carrot River, Saskatchewan  
Consolidated Statement of Financial Position as at December 31, 2024

Statement 1

	<b>2024</b>	<b>2023</b> (Note 13)
<b>Assets</b>		
<b>Financial Assets</b>		
Cash and cash equivalents - note 2	184,918	130,452
Investments - note 6	1,390,942	995,840
Taxes receivable - municipal - note 3	76,906	49,162
Other accounts receivable - note 4	<u>175,049</u>	<u>158,216</u>
<b>Total Financial Assets</b>	<u>1,827,815</u>	<u>1,333,670</u>
<b>Liabilities</b>		
Accounts payable	128,630	90,689
Accrued liabilities payable	25,174	29,498
Deposits	33,910	35,250
Deferred revenue - note 8	1,444,478	1,029,903
Long-term debt - note 9	<u>2,423,434</u>	<u>2,703,289</u>
<b>Total Liabilities</b>	<u>4,055,626</u>	<u>3,888,629</u>
<b>Net Financial Assets (Debt)</b>	<u>( 2,227,811)</u>	<u>( 2,554,959)</u>
<b>Non-Financial Assets</b>		
Tangible capital assets - schedules 6 and 7	11,996,869	12,368,373
Endowment funds - note 11	2,340,461	2,000,257
Assets held for sale - note 5	<u>137,262</u>	<u>139,101</u>
<b>Total Non-Financial Assets</b>	<u>14,474,592</u>	<u>14,507,731</u>
<b>Accumulated Surplus</b>	<u>\$ 12,246,781</u>	<u>\$ 11,952,772</u>
Accumulated surplus is comprised of:		
Accumulated surplus - schedule 8	12,246,781	11,952,772

Approved on behalf of the council:

\_\_\_\_\_  
Mayor

\_\_\_\_\_  
Councillor

*The notes to consolidated financial statements are an integral  
part of these consolidated financial statements.*

**Town of Carrot River**  
 Consolidated Statement of Operations  
 For the year ended December 31, 2024

Statement 2

	<b>2024 Budget</b> [Note 1(w)]	<b>2024 Actual</b>	<b>2023 Actual</b> (Note 13)
<b>Revenues</b>			
Tax revenue - schedule 1	1,199,350	1,208,555	1,163,420
Other unconditional revenue - schedule 1	230,000	263,807	230,581
Fees and charges - schedules 4 and 5	981,890	1,305,259	1,231,851
Conditional grants - schedules 4 and 5	98,940	107,911	105,461
Investment income - schedules 4 and 5	2,000	8,452	5,344
<b>Total Revenues</b>	<u>2,512,180</u>	<u>2,893,984</u>	<u>2,736,657</u>
<b>Expenses - schedule 3</b>			
General government services	470,150	838,819	697,346
Protective services	341,300	240,981	238,442
Transportation services	772,820	619,119	573,883
Environmental and public health services	178,350	250,589	241,522
Planning and development services	23,460	6,923	6,465
Recreation and cultural services	424,510	524,685	490,999
Utilities services	329,890	521,774	492,341
<b>Total Expenses</b>	<u>2,540,480</u>	<u>3,002,890</u>	<u>2,740,998</u>
<b>Surplus (Deficit) of Revenues over Expenses before Other Capital Contributions</b>	( 28,300)	( 108,906)	( 4,341)
Provincial/Federal Capital Grants and Contributions - schedules 4 and 5	<u>0</u>	<u>62,710</u>	<u>152,966</u>
<b>Surplus (Deficit) of Revenue over Expenses</b>	( 28,300)	( 46,196)	148,625
<b>Accumulated Surplus, Beginning of Year</b>	11,952,772	11,952,772	11,766,995
Endowment contributions received	<u>0</u>	<u>340,205</u>	<u>37,152</u>
<b>Accumulated Surplus, End of Year</b>	<u>\$ 11,924,472</u>	<u>\$ 12,246,781</u>	<u>\$ 11,952,772</u>

*The notes to consolidated financial statements are an integral  
 part of these consolidated financial statements.*

**Town of Carrot River**  
 Consolidated Statement of Change in Net Financial Assets  
 For the year ended December 31, 2024

Statement 3

	<b>2024 Budget</b> [Note 1(w)]	<b>2024 Actual</b>	<b>2023 Actual</b> (Note 13)
<b>Surplus (Deficit)</b>	( 28,300)	( 46,196)	148,625
(Acquisition) of tangible capital assets		( 89,654)	( 4,240)
Amortization of tangible capital assets		461,157	472,280
<b>Surplus of Capital Expenses over Expenditures</b>	<u>0</u>	<u>371,503</u>	<u>468,040</u>
Use of other non-financial assets	<u>0</u>	<u>1,841</u>	<u>0</u>
<b>Surplus of Expenses of Other Non-Financial over Expenditures</b>	<u>0</u>	<u>1,841</u>	<u>0</u>
<b>Increase (Decrease) in Net Financial Assets</b>	( 28,300)	327,148	616,665
Net Financial Assets (Debt), beginning of year	<u>( 2,554,959)</u>	<u>( 2,554,959)</u>	<u>( 3,171,624)</u>
<b>Net Financial Assets (Debt), End of Year</b>	<u>\$( 2,583,259)</u>	<u>\$( 2,227,811)</u>	<u>\$( 2,554,959)</u>

*The notes to consolidated financial statements are an integral part of these consolidated financial statements.*

**Town of Carrot River**  
 Consolidated Statement of Cash Flow  
 For the year ended December 31, 2024

Statement 4

	<b>2024</b>	<b>2023</b> (Note 13)
<b>Cash Provided by (used for) the Following Activities</b>		
<b>Operating:</b>		
<b>Surplus (Deficit)</b>	( 46,196)	148,625
Amortization	461,157	472,280
	414,961	620,905
<b>Change in Assets/Liabilities</b>		
Taxes receivable - municipal	( 27,744)	5,892
Other receivables	( 16,833)	84,935
Land for resale	1,839	
Accounts payable and accrued liabilities	33,621	60,166
Utility deposits	( 1,340)	1,630
Deferred revenue	414,575	308,855
	819,079	1,082,383
<b>Cash Provided by Operating Transactions</b>		
<b>Capital:</b>		
Acquisition of capital assets	( 89,654)	( 4,240)
<b>Investing:</b>		
Other investments	( 395,103)	( 241,239)
<b>Financing:</b>		
Long-term debt repaid	( 279,856)	( 303,677)
<b>Change in Cash and Cash Equivalents During the Year</b>		
	54,466	533,227
Cash and cash equivalents, beginning of year	130,452	( 402,775)
<b>Cash and Cash Equivalents, End of Year</b>	\$ 184,918	\$ 130,452

*The notes to consolidated financial statements are an integral part of these consolidated financial statements.*

**Town of Carrot River**  
Consolidated Statement of Remeasurement Gains and Losses  
For the year ended December 31, 2024

Statement 5

	<b>2024</b>	<b>2023</b> (Note 13)
<b>Accumulated remeasurement gains at the beginning of the year</b>	513,127	298,985
<b>Unrealized gains attributable to:</b>		
Investments measured at fair value	<u>376,415</u>	<u>214,142</u>
<b>Accumulated remeasurement gains at the end of the year</b>	<u>\$ 889,542</u>	<u>\$ 513,127</u>

*The notes to consolidated financial statements are an integral part of these consolidated financial statements.*

**Town of Carrot River**  
Notes to Consolidated Financial Statements  
For the year ended December 31, 2024

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**1. Significant Accounting Policies**

The consolidated financial statements of the municipality have been prepared by management in accordance with Canadian Public Sector Accounting Standards (PSAS) as recommended by the Chartered Professional Accountants of Canada (CPA Canada). Significant aspects of the accounting policies adopted by the municipality are as follows:

(a) Basis of accounting

The consolidated financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting requires revenues to be recognized as they become available and measurable, and expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services and the creation of a legal obligation to pay.

(b) Reporting entity

The consolidated financial statements consolidate the assets, liabilities and flow of resources of the municipality. The entity is comprised of all of the organizations that are owned or controlled by the municipality and are, therefore, accountable to the council for the administration of their financial affairs and resources.

Entities included in these consolidated financial statements are as follows:

<b>Entity</b>	<b>Basis of Recording</b>
Carrot River Medical Clinic Inc.	50% proportionate consolidation
Carrot River & District Rec Board	Full consolidation
Carrot River Fire & Rescue	50% proportionate consolidation

All inter-organizational transactions and balances have been eliminated.

(c) Collection of funds for other authorities

Collection of funds by the municipality for the school board, municipal hail and conservation and development authorities are collected and remitted in accordance with relevant legislation. The amounts collected are disclosed in note 3.

(d) Government transfers

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or are the result of a direct financial return. Government transfers are recognized as revenue in the period that the events giving rise to the transfer occur, providing:

- (i) the transfers are authorized;
- (ii) any eligibility criteria have been met; and
- (iii) a reasonable estimate of the amount can be made.

Unearned government transfer amounts received will be recorded as deferred revenue until eligibility criteria or stipulations are met.

Earned government transfer amounts not received will be recorded as an amount receivable.

Government transfers to individuals and other entities are recognized as an expense when the transfers are authorized and all eligibility criteria have been met.

**Town of Carrot River**  
Notes to Consolidated Financial Statements  
For the year ended December 31, 2024

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1. **Significant Accounting Policies** - continued

(e) Other (non-government transfer) contributions

Unrestricted contributions are recognized as revenue in the year received or in the year the funds are committed to the municipality if the amount can be reasonably estimated and collection is reasonably assured. Externally-restricted contributions are contributions for which the contributor has placed restrictions on the use of the resources. Externally-restricted contributions are deferred until the resources are used for the purpose specified, at which time the contributions are recognized as revenue. In-kind contributions are recorded at their fair value when they are received to the extent that they would be paid for on the normal operations of the municipality's activities and the fair value can be reasonably estimated.

(f) Deferred revenue - fees and charges

Certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred or services performed.

(g) Net financial assets

Net financial assets at the end of an accounting period are the net amount of financial assets less liabilities outstanding. Financial assets represent items such as cash and those other assets on hand which could provide resources to discharge existing liabilities or finance future operations. These include realizable assets which are convertible to cash and not intended for consumption in the normal course of operations.

(h) Non-financial assets

Tangible capital and other non-financial assets are accounted for as assets by the government because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the government unless they are sold.

(i) Appropriated reserves

Reserves are established at the discretion of council to designate surplus for future operating and capital transactions. Amounts so designated are described on schedule 8.

(j) Financial instruments

Derivative and equity instruments (or other portfolio investments) that are quoted in an active market are carried at fair value. All other financial instruments are measured at cost/amortized cost; financial assets measured at amortized cost are recognized initially net of transaction costs with interest income recognized using the effective interest rate method. Impairment losses are recognized in the statement of operations when there is an other than temporary decline in value.

Interest and dividends attributable to financial instruments are reported in the statement of operations. If there are any unrealized gains and losses, they are recognized in the statement of remeasurement gains and losses. When the investment is disposed of, the accumulated gains or losses are reclassified to the statement of operations.

**Town of Carrot River**  
Notes to Consolidated Financial Statements  
For the year ended December 31, 2024

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1. **Significant Accounting Policies** - continued

(j) Financial instruments - continued

Long-term debt:

Long-term debt is initially recognized net of premiums, discounts and transaction costs and is measured at amortized cost with interest expense recognized using the effective interest rate method.

Long-term receivables:

Receivables with terms longer than one year have been classified as other long-term receivables.

Measurement of Financial Instruments:

The municipality's financial assets and liabilities are measured as follows:

<u>Financial statement line item</u>	<u>Measurement</u>
Cash and cash equivalents	cost or amortized cost
Other accounts receivable	cost or amortized cost
Accounts payable and accrued liabilities	cost or amortized cost
Deposit liabilities	cost or amortized cost
Long-term debt	cost or amortized cost

(k) Inventories

Inventories of materials and supplies expected to be used by the municipality are valued at the lower of cost or replacement cost. Inventories of land, materials and supplies held for resale are valued at the lower of cost or net realizable value. Cost is determined by the average cost method. Net realizable value is the estimated selling price in the ordinary course of business.

(l) Tangible capital assets

All tangible capital asset acquisitions or betterments made throughout the year are recorded at their acquisition cost. Initial costs for tangible capital assets that were acquired and developed prior to 2009 were obtained via historical cost information or using current fair market values discounted by a relevant deflation factor back to the point of acquisition. Donated tangible capital assets received are recorded at their fair market value at the date of contribution. The cost of these tangible capital assets less any residual value are amortized over the asset's useful life using the straight-line method of amortization. Tangible capital assets that are recognized at a nominal value are disclosed in schedule 6. The municipality's tangible capital assets useful lives are estimated as follows:

General Assets	
Land	Indefinite
Land improvements	50 years
Buildings	10-60 years
Vehicles	10 years
Machinery and equipment	5-25 years
Infrastructure Assets	
Linear assets	25-40 years

**Town of Carrot River**  
Notes to Consolidated Financial Statements  
For the year ended December 31, 2024

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1. **Significant Accounting Policies** - continued

(m) Government contributions

Government contributions for the acquisition of capital assets are reported as capital revenue and do not reduce the cost of the related asset.

(n) Works of art and other unrecognized assets

Assets that have a historical or cultural significance, which include works of art, monuments and other cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of future benefits associated with this property cannot be made.

(o) Capitalization of interest

The municipality does capitalize interest incurred while a tangible capital asset is under construction.

(p) Leases

All leases are recorded on the consolidated financial statement as either a capital or operating lease. Any lease that transfers substantially all of the benefits and risks associated with the leased asset is classified as capital leases and recorded as tangible capital assets. At the inception of a capital lease, an asset and a payment obligation are recorded at an amount equal to the present value of the minimum lease payments, excluding executory costs. Assets under capital leases are amortized on a straight-line basis over their estimated useful lives (lease term). Any other lease not meeting the before-mentioned criteria is classified as an operating lease and rental payments are expensed as incurred.

(q) Public private partnerships

Public private partnerships where the municipality procures infrastructure using a private sector partner are accounted for and reported as infrastructure assets on the Statement of Financial Position and are initially recognized at cost. Cost includes the gross amount of consideration given up to acquire, construct, develop or better a tangible capital asset; and all costs directly attributable to the acquisition, construction, development or betterment of the infrastructure asset. Infrastructure assets are amortized over the asset's useful life and recognized as an expense in the Statement of Operations.

When the municipality has recognized an infrastructure asset in relation to a public private partnership arrangement and has an obligation to provide consideration to the private sector partner, the municipality recognizes a corresponding infrastructure liability on the Statement of Financial Position. Infrastructure liabilities are initially measured at the same amount as the related infrastructure asset, reduced for any consideration previously provided to the public sector partner. Other consideration attributable to the partnership agreement such as operating and maintenance payments are excluded from the measurement of the liability. Two common models used to measure infrastructure liabilities are the financial liability and user pay models. The financial liability model is utilized when the municipality designs, builds, finances, operates and/or maintains infrastructure in exchange for a contractual right to receive cash or another asset. The reason for this being that the corresponding liability constitutes a financial liability. The user pay model is applicable when the private sector partner designs, buildings, finances, operates and/or maintains the infrastructure in exchange for a right to charge the ultimate end users. This compensation granted by the municipality is facilitated via the granting of rights to earn revenue from a third party. Due to such, the corresponding liability should be classified as a performance obligation.

**Town of Carrot River**  
Notes to Consolidated Financial Statements  
For the year ended December 31, 2024

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1. **Significant Accounting Policies** - continued

(r) Trust funds

Funds held in trust for others, under a trust agreement or statute, are not included in the consolidated financial statements as they are not controlled by the municipality. Trust fund activities administered by the municipality are disclosed in note 11.

(s) Employee benefit plans

Contributions to the municipality's multi-employer defined benefit plans are expensed when contributions are made. Under the defined benefit plan, the municipality's obligations are limited to their contributions.

(t) Revenue

Revenue from transactions with no performance obligations are recognized as received or as the municipality becomes aware of, provided collection is reasonably assured.

Investment income is recognized as earned.

For revenue items with related performance obligations:

Fees and charges are transactions with performance obligations. A performance obligation is a promise to provide a distinct good or service, or services, or distinct goods or services to a payor for consideration. The municipality recognizes revenue when the performance obligations are satisfied and the payor obtains control of the asset or benefits from the service provided.

For each performance obligation, the municipality must ascertain whether the obligation is satisfied over a period of time, or at a point in time. In order to do this, the characteristics of the underlying goods and/or services must be considered in order to determine when the ultimate performance obligations will be satisfied. If any of the below criteria are met, the revenue must be recognized over a period of time; otherwise, corresponding amounts are to be recognized at a point in time.

- a) The payor simultaneously receives and consumes the benefits provided by the municipality's performance as they fulfill the performance obligation.
- b) The municipality's performance creates or enhances an asset (for example, work in progress) that the payor controls or uses as the asset is created or enhanced.
- c) The municipality's performance does not create an asset with an alternative use to itself, and the municipality has an enforceable right to payment for performance completed to date.
- d) The municipality is expected to continually maintain or support the transferred good or service under the terms of the agreement.

When determining the amounts of revenue to recognize at various stages along the point of time, determinants vary but often include percentage complete.

Non-exchange transactions are transactions or events where there is no direct transfer of goods or services to a payor. The municipality receives an increase in economic resources for which the payor does not receive any direct goods or services in return. Revenue for non-exchange transactions is recognized when the municipality has the authority and identifies a past transaction or event that gives rise to an asset.

**Town of Carrot River**  
Notes to Consolidated Financial Statements  
For the year ended December 31, 2024

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1. **Significant Accounting Policies** - continued

(t) Revenue - continued

Revenue from product sales is recognized when the significant rewards of ownership of the products have passed to the buyer, usually on the delivery of products.

(u) Use of estimates

The preparation of consolidated financial statements in conformity with Canadian Public Sector Accounting Standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenue and expenditures during the period. Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.

Use of estimates impacts the following financial statement areas:

The measurement of materials and supplies are based on estimates of volume and quality.

The opening asset costs of tangible capital assets have been estimated where actual costs were not available.

Amortization is based on the estimated useful lives of tangible capital assets.

The liabilities associated with asset retirement obligations are measured with reference to the best estimate of the amount required to ultimately remediate the liability at the financial statement date, the discount rate and inflation.

Measurement of financial instruments at fair value and recognition and measurement of impairment of financial instruments requires the use of significant management estimates.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary, they are reported in earnings in the periods in which they become known.

(v) Basis of segmentation/segment report

The municipality follows the Public Sector Accounting Board's recommendations requiring financial information to be provided on a segmented basis. Municipal services have been segmented by grouping activities that have similar service objectives (by function). Revenues that are directly related to the costs of the function have been attributed to each segment. Interest is allocated to functions based on the purpose of specific borrowings.

**Town of Carrot River**  
Notes to Consolidated Financial Statements  
For the year ended December 31, 2024

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1. **Significant Accounting Policies** - continued

(v) Basis of segmentation/segment report - continued

The segments (functions) are as follows:

General government: provides for the administration of the municipality.

Protective services: comprised of expenses for police and fire protection.

Transportation services: responsible for the delivery of public works services related to the development and maintenance of roadway systems and street lighting.

Environmental and public health: The environmental segment provides waste disposal and other environmental services. The public health segment provides for expenses related to public health services in the municipality.

Planning and development: provides for neighbourhood development and sustainability.

Recreation and culture: provides for community services through the provision of recreation and leisure services.

Utility services: provides for delivery of water, collecting and treating of wastewater, and providing collection and disposal of solid waste.

(w) Budget information

Budget information is presented on a basis consistent with that used for actual results. The budget was approved by Council on March 19, 2024.

(x) Assets held for sale

The municipality is committed to selling the asset, the asset is in a condition to be sold, the asset is publicly seen to be for sale, there is an active market for the asset, there is a plan in place for selling the asset and the sale is reasonably anticipated to be completed within one year of the financial statement date.

(y) Asset Retirement Obligation

Asset retirement obligations represent the legal obligations associated with the retirement of a tangible capital asset that result from its acquisition, construction, development or normal use. The tangible assets include, but are not limited to, assets in productive use, assets no longer in productive use, and leased tangible capital assets.

The liability associated with an asset retirement obligation is measured with reference to the best estimate of the amount required to ultimately remediate the liability at the financial statement date to the extent that all recognition criteria are met. Asset retirement obligations are only recognized when there is a legal obligation for the municipality to incur costs in relation to a specific TCA, when the past transaction or event causing the liability has already occurred, when economic benefits will need to be given up in order to remediate the liability and when a reasonable estimate of such amount can be made. The best estimate of the liability includes all costs directly attributable to the remediation of the asset retirement obligation, based on the most reliable information that is available as at the applicable reporting date. Where cash flows are expected over future periods, the liability is recognized using a present value technique.

**Town of Carrot River**  
Notes to Consolidated Financial Statements  
For the year ended December 31, 2024

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1. **Significant Accounting Policies** - continued

(y) Asset Retirement Obligation - continued

When a liability for an asset retirement obligation is initially recognized, a corresponding adjustment to the related tangible capital asset is also recognized. Through the passage of time in subsequent reporting periods, the carrying value of the liability is adjusted to reflect accretion expenses incurred in the current period. This expense ensures that the time value of money is considered when recognizing outstanding liabilities at each reporting date. The capitalized asset retirement cost within tangible capital assets is also simultaneously depreciated on the same basis as the underlying asset to which it relates.

At remediation, the municipality derecognizes the liability that was established. In some circumstances, gains or losses may be incurred upon settlement related to the ongoing measurement of the liability and corresponding estimates that were made and are recognized in the statement of operations.

(z) Loan guarantees

The municipality provides loan guarantees for various Carrot River organizations, which are not consolidated as part of the municipality's statements. As the guarantees represent potential financial commitments for the municipality, these amounts are considered as contingent liabilities and not formally recognized as liabilities until the municipality considers it likely for the borrower to default on its obligation and the amount of the liability can be estimated. The municipality monitors the status of the organizations, loans and lines of credit annually and in the event that payment by the municipality is likely to occur, a provision will be recognized in the statements.

(aa) Liability for contaminated sites

Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. The liability is recorded net of any expected recoveries. A liability for remediation of contaminated sites is recognized when all the following criteria are met:

- (i) An environmental standard exists;
- (ii) Contamination exceeds the environmental standard;
- (iii) The municipality:
  - a) Is directly responsible; or
  - b) Accepts responsibility;
- (iv) It is expected that future economic benefits will be given up; and
- (v) A reasonable estimate of the amount can be made.

**Town of Carrot River**  
Notes to Consolidated Financial Statements  
For the year ended December 31, 2024

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1. **Significant Accounting Policies** - continued

(ab) New accounting policies adopted during the year

PS 3400, Revenue, a new standard establishing guidance on how to account for and report on revenue. The standard provides a framework for recognizing, measuring and reporting revenues that arise from transactions that include performance obligations and transactions that do not have performance obligations. Performance obligations are enforceable promises to provide specific goods or services to a specific payer. This section was applied prospectively; there was no impact to these financial statements.

PSG-8, Purchased intangibles, provides guidance on accounting for and reporting on purchased intangible capital assets. It provides clarity on the recognition criteria, along with instances of assets that would not meet the definition of such. Application may be made either retroactively or prospectively in accordance with PS 2120, Accounting changes. This section has been applied prospectively; there was no impact to these financial statements.

PS 3160, Public private partnerships, a new standard establishing guidance on how to account for and report on partnerships between public and private sector entities. Specifically those in which the entity in the public sector procures infrastructure in conjunction with a private sector entity. In these scenarios the private sector entity must have obligations to design, build, acquire or improve existing infrastructure. Furthermore, they must also finance the transaction past the point in which the asset is initially ready for use along with operating and/or maintaining such on an ongoing basis. The standard may be applied either retroactively (with or without prior period restatement) or prospectively. This section has been applied prospectively; there was no impact to these financial statements.

	<b>2024</b>	<b>2023</b>
2. <b>Cash and Cash Equivalents</b>		
Cash	<u>\$ 184,918</u>	<u>\$ 130,452</u>

Cash and cash equivalents includes balances with banks and short-term deposits with maturities of three months or less.

**Town of Carrot River**  
Notes to Consolidated Financial Statements  
For the year ended December 31, 2024

	<b>2024</b>	<b>2023</b>
<b>3. Taxes and Grants In Lieu Receivable</b>		
Municipal - current	38,037	18,577
Municipal - arrears	38,869	30,585
	76,906	49,162
Less: Allowance for uncollectibles	0	0
Total municipal taxes receivable	76,906	49,162
School - current	11,525	2,592
School - arrears	2,029	4,555
Total school taxes receivable	13,554	7,147
Total taxes and grants in lieu receivable	90,460	56,309
Less: Taxes receivable to be collected on behalf of other organizations	13,554	7,147
<b>Municipal and Grants In Lieu Taxes Receivable</b>	\$ 76,906	\$ 49,162
<b>4. Other Accounts Receivable</b>		
Utility	86,680	72,554
Trade	90,869	88,162
Total other accounts receivable	177,549	160,716
Less: Allowance for uncollectibles	2,500	2,500
<b>Net Other Accounts Receivable</b>	\$ 175,049	\$ 158,216
<b>5. Assets Held for Sale</b>		
Tax title property	31,831	22,284
Less: Allowance for market value adjustment	10,816	
Net tax title property	21,015	22,284
Other land	117,691	117,691
Less: Allowance for market value adjustment	1,444	874
Net other land	116,247	116,817
<b>Total Assets Held for Sale</b>	\$ 137,262	\$ 139,101
<b>6. Long-Term Investments</b>		
Portfolio investments	\$ 1,390,942	\$ 995,840
<b>7. Bank Indebtedness</b>		

Bank indebtedness includes an operating loan amounting to \$800,000 (2023 - \$800,000) and bearing interest at prime.

**Town of Carrot River**  
Notes to Consolidated Financial Statements  
For the year ended December 31, 2024

**8. Deferred Revenue**

	<b>Balance, Beginning of Year</b>	<b>Plus Amount Received</b>	<b>Less Amount Recognized</b>	<b>Balance, End of Year</b>
Canada Community Building Fund	31,477	60,086	62,710	28,853
Endowment funds	995,840	790,204	395,102	1,390,942
Other	2,586	22,097		24,683
	<u>\$ 1,029,903</u>	<u>\$ 872,387</u>	<u>\$ 457,812</u>	<u>\$ 1,444,478</u>

**9. Long-Term Debt**

- (a) The debt limit of the municipality for 2025 is \$2,385,231. The debt limit for a municipality is the total amount of the municipality's own source revenues for the preceding year (the Municipalities Act section 161(1)).
- (b) Debenture debt is repayable in annual payments of \$102,832.89, \$88,959.85 and \$74,068.12, including interest at 2.50%, 2.40% and 2.30% respectively. The debentures are due in 2029, 2031 and 2040 respectively.

Future principal and interest payments are as follows:

	<b>Principal</b>	<b>Interest</b>	<b>2024 Total</b>	<b>2023 Principal</b>
2024				209,862
2025	214,927	50,934	265,861	214,927
2026	220,113	45,748	265,861	220,113
2027	225,424	40,437	265,861	225,425
2028	230,864	34,997	265,861	230,864
2029	236,434	29,426	265,860	236,434
Thereafter	994,331	132,363	1,126,694	994,331
	<u>\$ 2,122,093</u>	<u>\$ 333,905</u>	<u>\$ 2,455,998</u>	<u>\$ 2,331,956</u>

- (c) Bank loan is repayable at \$86,292.33 annually, including interest at 4.39%. The loan is secured by a general security agreement and is due in 2028.

Future principal repayments are estimated as follows:

	<b>Principal</b>	<b>Interest</b>	<b>2024 Total</b>	<b>2023 Principal</b>
2024				69,992
2025	73,063	13,229	86,292	73,063
2026	76,271	10,021	86,292	76,271
2027	79,619	6,673	86,292	79,619
2028	72,388	3,178	75,566	72,388
	<u>\$ 301,341</u>	<u>\$ 33,101</u>	<u>\$ 334,442</u>	<u>\$ 371,333</u>

**Town of Carrot River**  
Notes to Consolidated Financial Statements  
For the year ended December 31, 2024

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**10. Employee Benefits Plans**

The municipality is an employer member of the Municipal Employee Pension Plan (MEPP), which is a multi-employer defined benefit pension plan. The Commission of MEPP, representing plan member employers, is responsible for overseeing the management of the pension plan, including investment of assets and administration of benefits. The benefits accrued to the municipality's employees from MEPP are calculated using the following: Pensionable years of service, highest average salary, and the plan accrual rate.

For further information of the amount of MEPP deficiency/surplus information see:  
<https://mepp.peba.ca/fund-information/plan-reporting>

All contributions by employees are matched equally by the employer. The contribution rates were updated on July 1, 2018. Employee contribution rates in effect for the year are as follows:

	<b>2024</b>	<b>2023</b>
General members	9.00 %	9.00 %
Designated members	12.50 %	12.50 %

Contributions to the plan during the year were as follows:

Benefit expense	\$ 46,711	\$ 45,004
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As per the most recently audited consolidated financial statements dated December 31, 2023, the plan surplus is \$1,161,337.

**11. Endowment Trusts Administered by the Municipality**

A summary of endowment activity by the municipality during the year is as follows:

	<b>2024</b>	<b>2023</b>
Balance, beginning of year	2,996,096	2,717,705
Land rent revenue	34,790	33,065
Donations received	340,205	37,152
Gain on investments	443,656	242,892
Grants paid	( 76,677)	( 28,750)
Property taxes	<u>( 6,667)</u>	<u>( 5,968)</u>
 Balance, end of year	 <u>\$ 3,731,403</u>	 <u>\$ 2,996,096</u>

Included on the statement of financial position are balances related to the endowment; non financial assets of \$2,340,461 (\$2,000,257 in 2023) and financial assets of \$1,390,942 (\$995,840 in 2023).

**Town of Carrot River**  
Notes to Consolidated Financial Statements  
For the year ended December 31, 2024

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**12. Risk Management**

Through its financial assets and liabilities, the municipality is exposed to various risks.

**Credit risk**

Credit risk is the risk that one party to a financial instrument will fail to discharge their responsibilities with respect to the financial instrument, and in so doing, cause a loss for the other party. The financial instruments that potentially subject the municipality to credit risk consist of taxes receivable and trade receivables.

**Liquidity risk**

Liquidity risk is the risk that the entity will encounter difficulty in meeting financial obligations as they fall due. The municipality undertakes regular cash flow analyses to ensure that there are sufficient cash resources to meet all obligations.

**13. Comparative Figures**

Certain balances for comparative purposes have been reclassified to conform with the current year's presentation.

**Town of Carrot River**  
Notes to Consolidated Financial Statements  
For the year ended December 31, 2024

13. **Comparative Figures** - continued

The comparative financial statements have been restated to account for unrecognized consolidated organizations, correction of endowment funds and correction of deferred revenue. As a result, the comparative statement of operations for the year ending December 31, 2023 has been restated as follows:

Balance of accumulated surplus, beginning of year, as previously stated	12,216,217
Adjustment to beginning balance	<u>( 449,222)</u>
Balance of accumulated surplus, beginning of year, as restated	<u>\$ 11,766,995</u>

Line Item	As Restated	As Previously Stated	Difference
<b>Revenues</b>			
Fees and charges	1,231,851	879,412	352,439
Conditional grants	105,461	207,074	( 101,613)
Investment income	5,344	311,279	( 305,935)
Taxation revenue	1,163,420	1,170,051	( 6,631)
Land sales		1,831	( 1,831)
			<u>( 63,571)</u>
<b>Expenses</b>			
General government	697,346	405,441	291,905
Protective services	238,442	340,562	( 102,120)
Transportation services	573,883	583,400	( 9,517)
Environmental services	241,522	188,405	53,117
Planning and development	6,465	9,413	( 2,948)
Recreation and cultural services	490,999	488,582	2,417
Utility services	492,341	493,428	( 1,087)
			<u>231,767</u>
Adjustment to surplus (deficit) of revenue over expenses			( 295,338)
Balance of accumulated surplus, end of year as previously stated			12,660,180
Endowment funds recognized as a direct increase to net assets			37,152
Effect of adjustment to beginning balance			<u>( 449,222)</u>
Balance of accumulated surplus, end of year, as restated			<u>\$ 11,952,772</u>

The comparative statement of financial position as at December 31, 2023 has been restated as follows:

Line Item	As Restated	As Previously Stated	Difference
Cash and temporary investments	\$ 130,452	\$ 93,908	\$ 36,544
Investments	995,840	2,998,396	( 2,002,556)
Assets held for sale	139,101	129,101	10,000
Deferred revenue	1,029,903	277,332	752,571
Endowment funds	2,000,257		2,000,257

**Town of Carrot River**  
 Consolidated Schedule of Taxes and Other Unconditional Revenue      Schedule 1  
 For the year ended December 31, 2024

	<b>2024 Budget</b> [Note 1(w)]	<b>2024 Actual</b>	<b>2023 Actual</b> (Note 13)
<b>Taxes</b>			
General municipal tax levy	1,132,780	1,142,463	1,089,190
Abatements and adjustments	( 20,900)	( 27,301)	( 19,118)
Discount on current year taxes	( 46,700)	( 43,642)	( 46,374)
Net municipal taxes	<u>1,065,180</u>	<u>1,071,520</u>	<u>1,023,698</u>
Penalties on tax arrears	<u>12,000</u>	<u>16,365</u>	<u>15,478</u>
<b>Total Taxes</b>	<u>1,077,180</u>	<u>1,087,885</u>	<u>1,039,176</u>
<b>Unconditional Grants</b>			
Equalization (revenue sharing)	<u>230,000</u>	<u>263,807</u>	<u>230,581</u>
<b>Total Unconditional Grants</b>	<u>230,000</u>	<u>263,807</u>	<u>230,581</u>
<b>Grants In Lieu of Taxes</b>			
Federal	22,170	22,176	22,935
Provincial			
Sask. Energy Gas	30,000	27,982	31,212
S.P.C. surcharge	<u>70,000</u>	<u>70,512</u>	<u>70,097</u>
<b>Total Grants In Lieu of Taxes</b>	<u>122,170</u>	<u>120,670</u>	<u>124,244</u>
<b>Total Taxes and Other Unconditional Revenue</b>	<u>\$ 1,429,350</u>	<u>\$ 1,472,362</u>	<u>\$ 1,394,001</u>

*The notes to consolidated financial statements are an integral part of these consolidated financial statements.*

**Town of Carrot River**  
Consolidated Schedule of Operating and Capital Revenue by Function Schedule 2-1  
For the year ended December 31, 2024

	<b>2024 Budget</b> [Note 1(w)]	<b>2024 Actual</b>	<b>2023 Actual</b> (Note 13)
<b>General Government Services</b>			
<b>Operating</b>			
Other Segmented Revenue			
Fees and charges			
Sale of gravel supplies	1,390	1,730	7,415
Rentals	3,500	1,750	3,595
Endowment		395,103	243,472
Licenses and permits	4,200	5,075	5,450
Expense recoveries	25,000		
Other			1,831
Total Fees and Charges	<u>34,090</u>	<u>403,658</u>	<u>261,763</u>
Interest	<u>2,000</u>	<u>8,452</u>	<u>5,344</u>
Total Other Segmented Revenue	<u>36,090</u>	<u>412,110</u>	<u>267,107</u>
Conditional Grants			
Donations		10,241	
Total Conditional Grants	<u>0</u>	<u>10,241</u>	<u>0</u>
<b>Total General Government Services</b>	<b><u>\$ 36,090</u></b>	<b><u>\$ 422,351</u></b>	<b><u>\$ 267,107</u></b>
<b>Protective Services</b>			
<b>Operating</b>			
Other Segmented Revenue			
Fees and charges			
Policing and fire fees	<u>152,150</u>	<u>39,373</u>	<u>33,833</u>
Total Other Segmented Revenue	<u>152,150</u>	<u>39,373</u>	<u>33,833</u>
<b>Total Protective Services</b>	<b><u>\$ 152,150</u></b>	<b><u>\$ 39,373</u></b>	<b><u>\$ 33,833</u></b>
<b>Transportation Services</b>			
<b>Operating</b>			
Other Segmented Revenue			
Fees and charges			
Custom work	5,000	3,635	9,555
Sale of gravel supplies		970	30
Total Fees and Charges	<u>5,000</u>	<u>4,605</u>	<u>9,585</u>
Total Other Segmented Revenue	<u>5,000</u>	<u>4,605</u>	<u>9,585</u>
Primary Weight Grant	<u>600</u>	<u>750</u>	<u>700</u>
Total Conditional Grants	<u>600</u>	<u>750</u>	<u>700</u>
<b>Total Transportation Services</b>	<b><u>\$ 5,600</u></b>	<b><u>\$ 5,355</u></b>	<b><u>\$ 10,285</u></b>

*The notes to consolidated financial statements are an integral part of these consolidated financial statements.*

**Town of Carrot River**  
Consolidated Schedule of Operating and Capital Revenue by Function Schedule 2-2  
For the year ended December 31, 2024

	<b>2024 Budget</b> [Note 1(w)]	<b>2024 Actual</b>	<b>2023 Actual</b> (Note 13)
<b>Environmental and Public Health Services</b>			
<b>Operating</b>			
Other Segmented Revenue			
Fees and charges			
Waste and disposal fees	7,800	12,197	5,873
Rentals		<u>62,800</u>	<u>59,784</u>
Total Fees and Charges	<u>7,800</u>	<u>74,997</u>	<u>65,657</u>
Total Other Segmented Revenue	<u>7,800</u>	<u>74,997</u>	<u>65,657</u>
Conditional Grants			
Multi Material Stewardship Western	20,000	22,487	23,900
Green Municipal Fund		<u>7,185</u>	<u>16,765</u>
Total Conditional Grants	<u>20,000</u>	<u>29,672</u>	<u>40,665</u>
<b>Total Environmental and Public Health Services</b>	<u>\$ 27,800</u>	<u>\$ 104,669</u>	<u>\$ 106,322</u>
<b>Planning and Development Services</b>			
<b>Operating</b>			
Other Segmented Revenue			
Fees and charges			
Rentals	2,000	1,400	2,015
Licenses and permits	<u>5,200</u>	<u>5,061</u>	<u>26,692</u>
Total Other Segmented Revenue	<u>7,200</u>	<u>6,461</u>	<u>28,707</u>
<b>Total Planning and Development Services</b>	<u>\$ 7,200</u>	<u>\$ 6,461</u>	<u>\$ 28,707</u>

*The notes to consolidated financial statements are an integral part of these consolidated financial statements.*

**Town of Carrot River**  
Consolidated Schedule of Operating and Capital Revenue by Function Schedule 2-3  
For the year ended December 31, 2024

	<b>2024 Budget</b> [Note 1(w)]	<b>2024 Actual</b>	<b>2023 Actual</b> (Note 13)
<b>Recreation and Cultural Services</b>			
<b>Operating</b>			
Other Segmented Revenue			
Fees and charges			
Recreation fees	148,000	158,575	200,642
Other		1,357	1,520
Total Fees and Charges	<u>148,000</u>	<u>159,932</u>	<u>202,162</u>
Total Other Segmented Revenue	<u>148,000</u>	<u>159,932</u>	<u>202,162</u>
Conditional Grants			
Local	78,340	67,248	64,096
Total Conditional Grants	<u>78,340</u>	<u>67,248</u>	<u>64,096</u>
<b>Total Recreation and Cultural Services</b>	<b><u>\$ 226,340</u></b>	<b><u>\$ 227,180</u></b>	<b><u>\$ 266,258</u></b>
<b>Utility Services</b>			
<b>Operating</b>			
Other Segmented Revenue			
Fees and charges			
Water	627,650	424,642	439,531
Sewer		191,591	190,613
Total Fees and Charges	<u>627,650</u>	<u>616,233</u>	<u>630,144</u>
Total Operating	<u>627,650</u>	<u>616,233</u>	<u>630,144</u>
<b>Capital</b>			
Conditional Grants			
Investing in Canada Infrastructure			152,966
Canada Community Building Fund		62,710	
Total Capital	<u>0</u>	<u>62,710</u>	<u>152,966</u>
<b>Total Utility Services</b>	<b><u>\$ 627,650</u></b>	<b><u>\$ 678,943</u></b>	<b><u>\$ 783,110</u></b>
<b>Total Operating and Capital Revenue by Function</b>	<b><u>\$ 1,082,830</u></b>	<b><u>\$ 1,484,332</u></b>	<b><u>\$ 1,495,622</u></b>
<b>Summary</b>			
Total Other Segmented Revenue	983,890	1,313,711	1,237,195
Total Conditional Grants	98,940	107,911	105,461
Total Capital Grants and Contributions		<u>62,710</u>	<u>152,966</u>
<b>Total Operating and Capital Revenue by Function</b>	<b><u>\$ 1,082,830</u></b>	<b><u>\$ 1,484,332</u></b>	<b><u>\$ 1,495,622</u></b>

*The notes to consolidated financial statements are an integral part of these consolidated financial statements.*

**Town of Carrot River**  
 Total Expenses by Function  
 For the year ended December 31, 2024

Schedule 3-1

	<b>2024 Budget</b> [Note 1(w)]	<b>2024 Actual</b>	<b>2023 Actual</b> (Note 13)
<b>General Government Services</b>			
Council remuneration and travel	47,300	48,289	45,304
Wages and benefits	242,010	164,371	140,792
Professional/Contractual services	14,500	14,696	14,322
Contractual services - other	66,400	66,095	94,554
Utilities	12,500	12,612	12,319
Maintenance, materials and supplies	11,700	15,187	11,558
Grants and contributions - operating		6,833	19,087
Amortization		27,020	27,020
Advertising	4,740	8,967	5,643
Insurance	71,000	68,782	69,364
Allowance for uncollectibles		10,816	
Endowment		395,103	241,239
Other		48	16,144
<b>Total General Government Services</b>	<b>\$ 470,150</b>	<b>\$ 838,819</b>	<b>\$ 697,346</b>
<b>Protective Services</b>			
Fire protection			
Wages and benefits	104,300	47,059	47,023
Professional/Contractual services	119,200	102,330	92,166
Utilities	27,000	16,207	14,298
Maintenance, materials and supplies	90,800	27,806	32,699
Amortization		47,579	52,256
<b>Total Protective Services</b>	<b>\$ 341,300</b>	<b>\$ 240,981</b>	<b>\$ 238,442</b>
<b>Transportation Services</b>			
Wages and benefits	134,110	130,801	153,332
Professional/Contractual services	50,000	21,123	17,505
Utilities	39,000	37,133	38,436
Maintenance, materials and supplies	122,500	151,027	73,692
Gravel	45,000	46,163	42,133
Machinery costs/fuel/blades	30,000	20,588	26,358
Amortization		144,310	147,375
Interest	352,210	67,974	75,052
<b>Total Transportation Services</b>	<b>\$ 772,820</b>	<b>\$ 619,119</b>	<b>\$ 573,883</b>

*The notes to consolidated financial statements are an integral part of these consolidated financial statements.*

**Town of Carrot River**  
 Total Expenses by Function  
 For the year ended December 31, 2024

Schedule 3-2

	<b>2024 Budget</b> [Note 1(w)]	<b>2024 Actual</b>	<b>2023 Actual</b> (Note 13)
<b>Environmental and Public Health Services</b>			
Garbage removal	157,000	164,712	155,158
Professional/Contractual services	20,000	11,139	20,186
Utilities		7,457	5,844
Maintenance, materials and supplies		9,923	5,381
Contractual services - pest and weed	1,350	628	
Amortization		6,511	6,511
Wages and benefits		50,219	48,442
	<u>                    </u>	<u>                    </u>	<u>                    </u>
<b>Total Environmental and Public Health Services</b>	<b>\$ 178,350</b>	<b>\$ 250,589</b>	<b>\$ 241,522</b>
<b>Planning and Development Services</b>			
Grants and contributions - operating	5,460		( 9,830)
Maintenance, materials and supplies	18,000	6,923	16,295
	<u>                    </u>	<u>                    </u>	<u>                    </u>
<b>Total Planning and Development Services</b>	<b>\$ 23,460</b>	<b>\$ 6,923</b>	<b>\$ 6,465</b>
<b>Recreation and Cultural Services</b>			
Wages and benefits	207,360	240,598	223,465
Contractual services - other	4,360	1,868	2,712
Utilities	89,800	91,437	88,274
Maintenance, materials and supplies	91,000	123,156	109,095
Grants and contributions - operating	31,990	31,946	31,767
Amortization		35,680	35,686
	<u>                    </u>	<u>                    </u>	<u>                    </u>
<b>Total Recreation and Cultural Services</b>	<b>\$ 424,510</b>	<b>\$ 524,685</b>	<b>\$ 490,999</b>
<b>Utility Services</b>			
Wages and benefits	77,890	91,009	100,835
Professional/Contractual services	3,800	3,981	3,693
Utilities	68,000	79,615	65,340
Maintenance, materials and supplies	180,200	147,112	117,119
Amortization		200,057	203,432
Allowance for uncollectibles			1,922
	<u>                    </u>	<u>                    </u>	<u>                    </u>
<b>Total Utility Services</b>	<b>\$ 329,890</b>	<b>\$ 521,774</b>	<b>\$ 492,341</b>
<b>Total Expenses by Function</b>	<b>\$ 2,540,480</b>	<b>\$ 3,002,890</b>	<b>\$ 2,740,998</b>

*The notes to consolidated financial statements are an integral part of these consolidated financial statements.*

**Town of Carrot River**  
 Consolidated Schedule of Segment Disclosure by Function  
 For the year ended December 31, 2024

Schedule 4

	General Government	Protective Services	Transport. Services	Environ. & Public Health	Planning & Develop.	Rec. & Culture	Utilities Services	Total
<b>Revenues - schedule 2</b>								
Fees and charges	403,658	39,373	4,605	74,997	6,461	159,932	616,233	1,305,259
Investment income	8,452							8,452
Grants - conditional	10,241		750	29,672		67,248		107,911
Grants - capital							62,710	62,710
<b>Total Revenues</b>	<u>422,351</u>	<u>39,373</u>	<u>5,355</u>	<u>104,669</u>	<u>6,461</u>	<u>227,180</u>	<u>678,943</u>	<u>1,484,332</u>
<b>Expenses - schedule 3</b>								
Wages and benefits	164,371	47,059	130,801	214,931		240,598	91,009	888,769
Professional/contractual services	138,047	102,330	21,123	11,139		1,868	3,981	278,488
Utilities	12,612	16,207	37,133	7,457		91,437	79,615	244,461
Maintenance materials and supplies	15,187	27,806	197,190	9,923	6,923	123,156	147,112	527,297
Machinery costs/fuel/blades			20,588					20,588
Grants and contributions	6,833			628		31,946		39,407
Amortization	27,020	47,579	144,310	6,511		35,680	200,057	461,157
Insurance	68,782							68,782
Interest			67,974					67,974
Allowance for uncollectibles	10,816							10,816
Other	395,151							395,151
<b>Total Expenses</b>	<u>838,819</u>	<u>240,981</u>	<u>619,119</u>	<u>250,589</u>	<u>6,923</u>	<u>524,685</u>	<u>521,774</u>	<u>3,002,890</u>
<b>Surplus (Deficit) by Function</b>	<u>\$( 416,468)</u>	<u>\$( 201,608)</u>	<u>\$( 613,764)</u>	<u>\$( 145,920)</u>	<u>\$( 462)</u>	<u>\$( 297,505)</u>	<u>\$ 157,169</u>	<u>( 1,518,558)</u>
Taxation and other unconditional revenue - schedule 1								<u>1,472,362</u>
<b>Net Surplus (Deficit)</b>								<u>\$( 46,196)</u>

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 part of these consolidated financial statements.*

**Town of Carrot River**  
 Consolidated Schedule of Segment Disclosure by Function  
 For the year ended December 31, 2023

Schedule 5

	General Government	Protective Services	Transport. Services	Environ. & Public Health	Planning & Develop.	Rec. & Culture	Utilities Services	Total
<b>Revenues - schedule 2</b>								
Fees and charges	261,763	33,833	9,585	65,657	28,707	202,162	630,144	1,231,851
Investment income	5,344							5,344
Grants - conditional			700	40,665		64,096		105,461
Grants - capital							152,966	152,966
<b>Total Revenues</b>	<u>267,107</u>	<u>33,833</u>	<u>10,285</u>	<u>106,322</u>	<u>28,707</u>	<u>266,258</u>	<u>783,110</u>	<u>1,495,622</u>
<b>Expenses - schedule 3</b>								
Wages and benefits	140,792	47,023	153,332	203,600		223,465	100,835	869,047
Professional/contractual services	159,823	92,166	17,505	20,186		2,712	3,693	296,085
Utilities	12,319	14,298	38,436	5,844		88,274	65,340	224,511
Maintenance materials and supplies	11,558	32,699	115,825	5,381	16,295	109,095	117,119	407,972
Machinery costs/fuel/blades			26,358					26,358
Grants and contributions	19,087				( 9,830)	31,767		41,024
Amortization	27,020	52,256	147,375	6,511		35,686	203,432	472,280
Insurance	69,364							69,364
Interest			75,052					75,052
Allowance for uncollectibles							1,922	1,922
Other	257,383							257,383
<b>Total Expenses</b>	<u>697,346</u>	<u>238,442</u>	<u>573,883</u>	<u>241,522</u>	<u>6,465</u>	<u>490,999</u>	<u>492,341</u>	<u>2,740,998</u>
<b>Surplus (Deficit) by Function</b>	<u>\$( 430,239)</u>	<u>\$( 204,609)</u>	<u>\$( 563,598)</u>	<u>\$( 135,200)</u>	<u>\$ 22,242</u>	<u>\$( 224,741)</u>	<u>\$ 290,769</u>	<u>( 1,245,376)</u>
Taxation and other unconditional revenue - schedule 1								<u>1,394,001</u>
<b>Net Surplus</b>								<u>\$ 148,625</u>

*The notes to consolidated financial statements are an integral part of these consolidated financial statements.*

**Town of Carrot River**  
 Consolidated Schedule of Tangible Capital Assets by Object  
 For the year ended December 31, 2024

Schedule 6

	General Assets					Infrastruct. Assets	General/ Infrastruct.	Total
	Land	Land Improve.	Buildings	Vehicles	Machinery & Equipment	Linear Assets	Assets under Constr.	
Asset Cost								
Opening Asset Cost	440,135	0	7,676,830	183,241	2,095,173	10,012,836	0	20,408,215
Additions during the year						89,653		89,653
Closing Asset Costs	440,135	0	7,676,830	183,241	2,095,173	10,102,489	0	20,497,868
Accumulated Amortization Cost								
Opening Accumulated Amortization Costs	0	0	1,914,632	142,677	966,231	5,016,302	0	8,039,842
Add: Amortization taken			173,973	9,245	82,622	195,317		461,157
Closing Accumulated Amortization Costs	0	0	2,088,605	151,922	1,048,853	5,211,619	0	8,500,999
Net Book Value	\$ 440,135	\$ 0	\$ 5,588,225	\$ 31,319	\$ 1,046,320	\$ 4,890,870	\$ 0	\$ 11,996,869

*The notes to consolidated financial statements are an integral part of these consolidated financial statements.*

**Town of Carrot River**  
 Consolidated Schedule of Tangible Capital Assets by Object  
 For the year ended December 31, 2023

Schedule 6

	General Assets					Infrastruct. Assets	General/ Infrastruct.	Total
	Land	Land Improve.	Buildings	Vehicles	Machinery & Equipment	Linear Assets	Assets under Constr.	
Asset Cost								
Opening Asset Cost	440,135	0	7,672,590	183,241	2,095,173	10,012,836	0	20,403,975
Additions during the year			4,240					4,240
Closing Asset Costs	440,135	0	7,676,830	183,241	2,095,173	10,012,836	0	20,408,215
Accumulated Amortization Cost								
Opening accumulated amortization	0	0	1,740,764	133,429	878,932	4,814,437	0	7,567,562
Add: Amortization taken			173,868	9,248	87,299	201,865		472,280
Closing Accumulated Amortization Costs	0	0	1,914,632	142,677	966,231	5,016,302	0	8,039,842
Net Book Value	\$ 440,135	\$ 0	\$ 5,762,198	\$ 40,564	\$ 1,128,942	\$ 4,996,534	\$ 0	\$ 12,368,373

*The notes to consolidated financial statements are an integral part of these consolidated financial statements.*

## Town of Carrot River

### Consolidated Schedule of Tangible Capital Assets by Function For the year ended December 31, 2024

Schedule 7

	General Government	Protective Services	Transport. Services	Environ. & Public Health	Planning & Develop.	Rec. & Culture	Water & Sewer	Total
Asset Cost								
Opening Asset Cost	561,195	1,120,403	6,242,236	1,070,389	0	1,679,392	9,734,600	20,408,215
Additions during the year							89,653	89,653
Closing Asset Costs	<u>561,195</u>	<u>1,120,403</u>	<u>6,242,236</u>	<u>1,070,389</u>	<u>0</u>	<u>1,679,392</u>	<u>9,824,253</u>	<u>20,497,868</u>
Accumulated Amortization Cost								
Opening Accumulated Amortization Costs	281,783	511,434	2,686,473	247,763	0	922,498	3,389,891	8,039,842
Add: Amortization taken	27,020	47,579	144,310	6,511		35,680	200,057	461,157
Closing Accumulated Amortization Costs	<u>308,803</u>	<u>559,013</u>	<u>2,830,783</u>	<u>254,274</u>	<u>0</u>	<u>958,178</u>	<u>3,589,948</u>	<u>8,500,999</u>
Net Book Value	<u>\$ 252,392</u>	<u>\$ 561,390</u>	<u>\$ 3,411,453</u>	<u>\$ 816,115</u>	<u>\$ 0</u>	<u>\$ 721,214</u>	<u>\$ 6,234,305</u>	<u>\$ 11,996,869</u>

*The notes to consolidated financial statements are an integral part of these consolidated financial statements.*

## Town of Carrot River

### Consolidated Schedule of Tangible Capital Assets by Function For the year ended December 31, 2023

Schedule 7

	General Government	Protective Services	Transport. Services	Environ. & Public Health	Planning & Develop.	Rec. & Culture	Water & Sewer	Total
Asset Cost								
Opening asset cost	561,195	1,120,403	6,242,236	1,070,389	0	1,679,392	9,730,360	20,403,975
Additions during the year							4,240	4,240
Closing Asset Costs	<u>561,195</u>	<u>1,120,403</u>	<u>6,242,236</u>	<u>1,070,389</u>	<u>0</u>	<u>1,679,392</u>	<u>9,734,600</u>	<u>20,408,215</u>
Accumulated Amortization Cost								
Opening accumulated amortization Costs	254,763	459,178	2,539,098	241,252	0	886,812	3,186,459	7,567,562
Add: Amortization taken	27,020	52,256	147,375	6,511		35,686	203,432	472,280
Closing Accumulated Amortization Costs	<u>281,783</u>	<u>511,434</u>	<u>2,686,473</u>	<u>247,763</u>	<u>0</u>	<u>922,498</u>	<u>3,389,891</u>	<u>8,039,842</u>
Net Book Value	<u>\$ 279,412</u>	<u>\$ 608,969</u>	<u>\$ 3,555,763</u>	<u>\$ 822,626</u>	<u>\$ 0</u>	<u>\$ 756,894</u>	<u>\$ 6,344,709</u>	<u>\$ 12,368,373</u>

*The notes to consolidated financial statements are an integral part of these consolidated financial statements.*

**Town of Carrot River**  
Consolidated Schedule of Accumulated Surplus  
For the year ended December 31, 2024

Schedule 8

	2023	Changes	2024
<b>Unappropriated Surplus</b>	<u>76,368</u>	<u>( 52,848)</u>	<u>23,520</u>
<b>Appropriated Surplus</b>			
Machinery and equipment			
Firefighting equipment	<u>0</u>	<u>65,000</u>	<u>65,000</u>
Capital trust reserve	<u>103,423</u>	<u>0</u>	<u>103,423</u>
Utility			
Waterworks	97,640		97,640
Utility Services Reserve	<u>97,640</u>	<u>1,802</u>	<u>1,802</u>
		<u>1,802</u>	<u>99,442</u>
Other			
Pasquia Trust	2,000,257	340,204	2,340,461
Fire Department Operating Reserve		31,500	31,500
Loss on TTP	<u>10,000</u>		<u>10,000</u>
	<u>2,010,257</u>	<u>371,704</u>	<u>2,381,961</u>
<b>Total Appropriated</b>	<u>2,211,320</u>	<u>438,506</u>	<u>2,649,826</u>
<b>Net Investments in Tangible Capital Assets</b>			
Tangible capital assets - schedule 6 and 7	12,368,373	( 371,504)	11,996,869
Less: Related debt	<u>2,703,289</u>	<u>( 279,855)</u>	<u>2,423,434</u>
<b>Net Investment in Tangible Capital Assets</b>	<u>9,665,084</u>	<u>( 91,649)</u>	<u>9,573,435</u>
<b>Accumulated Surplus</b>	<u>\$ 11,952,772</u>	<u>\$ 294,009</u>	<u>\$ 12,246,781</u>

*The notes to consolidated financial statements are an integral part of these consolidated financial statements.*

**Town of Carrot River**  
 Schedule of Mill Rates and Assessments  
 For the year ended December 31, 2024

Schedule 9

	<u>Property Class</u>					Total
	Agriculture	Residential	Residential Condominium	Seasonal Residential	Commercial & Industrial	
Taxable Assessment	131,065	56,816,400			9,985,375	66,932,840
Regional Park Assessment						
Total Assessment						66,932,840
Mill Rate Factor(s)	2.54	1.00			2.54	
Total Base/Minimum Tax (generated for each property class)	1,300	547,800			66,500	615,600
Total Municipal Tax Levy (include base and/or minimum tax and special levies)	3,464	913,874			225,125	1,142,463
<b>Mill Rates:</b>	<b>Mills</b>					
Average Municipal*						17.0688
Average School*						4.8800
Potash Mill Rate						
Uniform Municipal Mill Rate						6.4990

\*Average Mill Rates (multiply the total tax levy for each taxing authority by 1,000 and divide by the total assessment for the taxing authority).

**Town of Carrot River**  
Schedule of Council Remuneration  
For the year ended December 31, 2024

Schedule 10

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Name	Remuneration	Reimbursed Costs	Total
Roman Charko	4,525	2,000	6,525
Dylan Borody	2,425	1,500	3,925
Chris Bergen	2,513	1,950	4,463
Al Frecon	2,500	1,500	4,000
Carrie Neigel	2,735	2,140	4,875
Neal Wasko	3,375	1,950	5,325
Evan Wolowski	2,525	1,950	4,475
Kendall Friske	525	450	975
Donald Anthony	525	450	975
Andrew Kavanagh	525	450	975
	<u>22,173</u>	<u>14,340</u>	<u>36,513</u>
	\$	\$	\$

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part of these consolidated financial statements.*